April-May. 2026

Dr. D. Y. Patil Institute of Management & Entrepreneurship Development
LIBRARY

Total No. of Questions : 5]

SEAT No. :

PF-5710

[Total No. of Pages : 2

[6648]-508

M.B.A.

IKS-508-MJ-GC - 08 : INDIAN KNOWLEDGE SYSTEMS

(2024 Pattern) (Semester - I)

Time : 2 Hours] *[Max. Marks : 50*

Instructions to the candidates:

1) *All questions are compulsory.*
2) *Each question carries 10 marks.*
3) *Each question has an internal option.*

Q1) **Solve any five questions :** **[10]**

a) Describe Samatvá (equanimity) as discussed in the Bhagvad Gita.

b) Elaborate Cultural Values in Chhatrapati Shivaji Maharaj 's leadership.

c) Discuss leadership in the context of Bhagvad Gita.

d) Innovative governance practices implemented by Chhatrapati Shivaji Maharaj.

e) Define Vedas.

f) What is primary focus of Western management theories?

g) Define Jugaad.

h) Any two characteristics of family family-owned Business.

Q2) **Solve any two out of the three questions :** **[10]**

a) Explain Chhatrapati Shivaji Maharaj's Leadership in the context of Contemporary management & Leadership.

b) How can the principles of selfless action or karma Yoga from the Bhagwad Gita enhance collaboration & teamwork within an organization? Explain it with the help of example.

c) Explain the importance of succession planning and leadership transition in family businesses.

P.T.O.

SPPUQuestionPapers.com

Q3) **Solve Any One :** **[10]**

a) How can the teachings of the Bhagwad Gita help leaders develop empathy toward their team members & stakeholders?

b) How can self-awareness & emotional intelligence enhance a leader's ability to build trust and a rapport with their team?

Q4) **Solve Any One :** **[10]**

a) How do concepts of work-life balance in IKS differ from the often work-centric focus of WMT & what can leaders learn from these differences?

b) Explain the concept of Holistic decision-making (IKS) Vs. analytical approaches (WMT) along with appropriate example.

Q5) **Solve any one :** **[10]**

a) What is Jugaad? What are the key characteristics of jugaad that differentiate it from traditional management practices?

b) In what ways do traditional values impact leadership styles & management practices in family-owned businesses?

◆ ◆ ◆

SPPUQuestionPapers.com
CMMP020351 103.68.11.122 03/06/2026 09:30:55 103